



Minister of Finance and Economy Republic of Poland

Warsaw, 17 September 2026

Dear Minister,

It is my great pleasure to invite you to the 9th Friends of Industry Conference, which will take place on 26th October 2026 in Warsaw.

The Friends of Industry platform creates momentum for action on Europe's industrial competitiveness, helps us align around shared goals through open and in-depth exchanges and supports the European Commission in shaping an enabling framework. Relaunched last year by our German colleagues, the platform comes at a particularly important moment for European industry, which continues to face significant pressures on production, competitiveness and employment.

We see the Warsaw conference as particularly timely, given the EU policy calendar and ongoing work on One Europe, One Market and key industrial initiatives. It will also provide an opportunity to reflect on the outcomes of the upcoming Leaders' Summit on 15-16 October 2026 and discuss their implications for European industry.

The challenges faced by our industry require responses based on an integrated approach that links competitiveness and economic security. Europe needs to strengthen its capacity to compete, invest and produce, while reducing strategic dependencies and vulnerability to external shocks. Against this backdrop, we look forward to an open exchange on the direction of European industrial policy and the key initiatives currently under negotiations, so we may identify concrete ways to turn our shared priorities into action.

Please find the provisional agenda attached. The working language is English. The format of delegations is 1+2.

A background note, which includes guiding questions to support our discussion, will follow at a later stage. We intend to adopt a joint declaration, which will be circulated for consultation ahead of the conference.

Further organisational details, including practical information regarding the meeting, will be provided at a later stage.

Kindly confirm your attendance by 2nd October 2026 to friendsofindustry@mrit.gov.pl. Should you require any further information, my team remains at your disposal.

I look forward to welcoming you in Warsaw.

Yours sincerely